

# The Influence of the National Institute for Health and Care Excellence on Other Health Technology Appraisal Markets



Dominic Cameron,  
Andy Boateng,  
Sarah Campbell-Hill,  
Hannah Harrington\*,  
Grace Lambert



Takeda UK Ltd, London, UK,  
Costello Medical, London, UK

## Objectives

The National Institute for Health and Care Excellence (NICE) conducts health technology appraisals (HTAs) and makes recommendations on the use of treatments in NHS England and Wales. This study assessed the influence of NICE on other HTA bodies in terms of methodological approach and reimbursement decisions.

## Methods

### 1. Targeted Literature Review

A targeted literature review (TLR) of electronic databases and congresses was conducted on 20th October 2022 to identify publications reporting the influence of NICE recommendations or HTA methodologies on HTAs in other markets.

38 records were included in the review

Methodological requirements, guidance and standards  
12

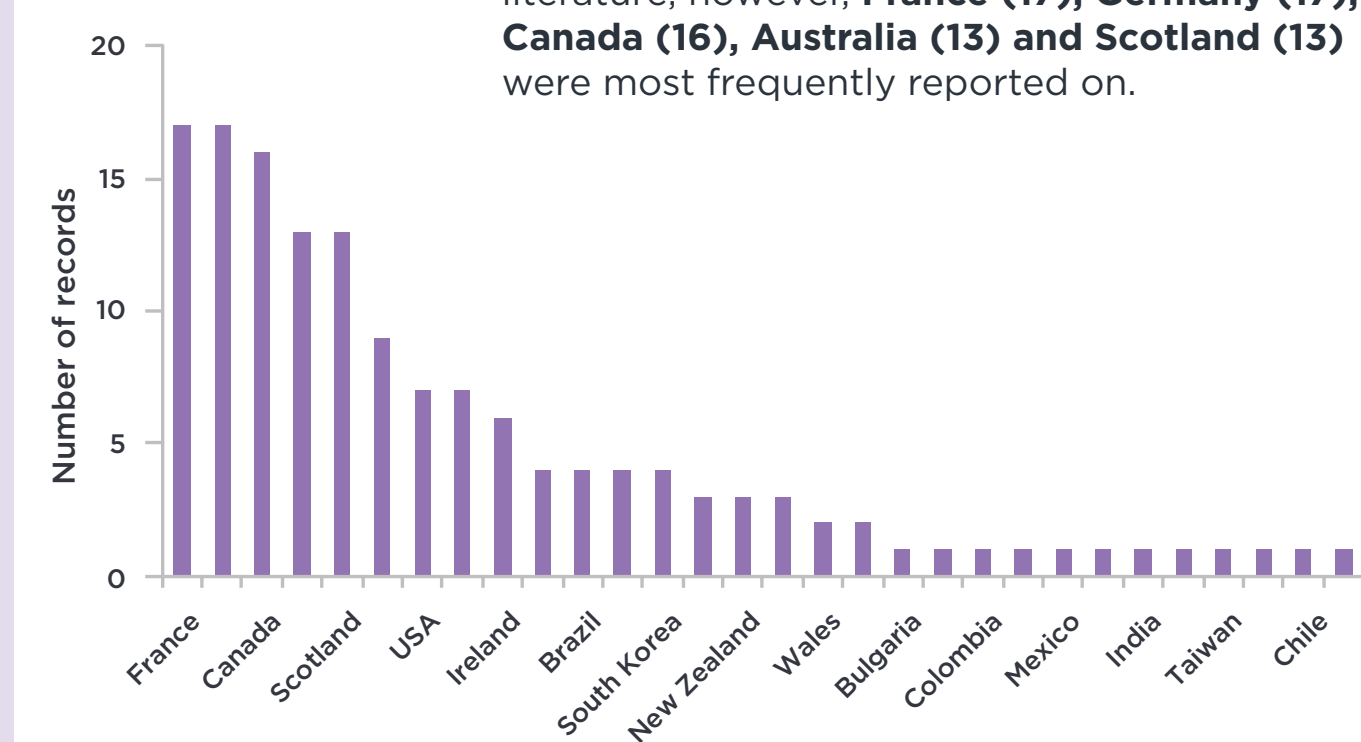
Both  
10

Reimbursement decisions  
16

Of the records which discussed methodological guidance:

- 11 reported on **clinical evidence requirements** (e.g. clinical study design, RWE, and generation of comparative evidence).
- 4 reported on **SLR requirements**.
- 14 commented on the requirements for **economic modelling** by NICE and other HTA bodies.

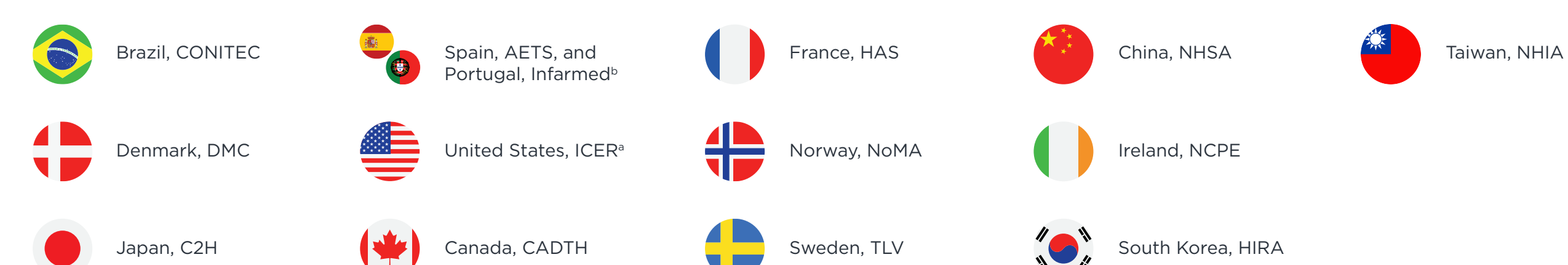
A range of markets were identified in the literature; however, **France (17), Germany (17), Canada (16), Australia (13) and Scotland (13)** were most frequently reported on.



Abbreviations: HTA: health technology assessment; NICE: National Institute of Health and Care Excellence; RWE: real-world evidence; SLR: systematic literature review; TLR: targeted literature review.

### 3. Internal Takeda Interviews

Structured interviews were conducted with Takeda market access leads to gain deeper insights into 14 countries. These countries were selected based on the findings from the TLR or survey:



Footnote: \*Findings from the United States are not summarised due to limited relevance of HTA in the US and as limited influence of NICE was identified. \*Spain and Portugal were covered in one interview. Discussions from the interview with Spain/Portugal are assumed to apply to both countries. Abbreviations: AETS: Agencia de Evaluación de Tecnologías Sanitarias; CADTH: Canadian Agency for Drugs and Technologies in Health; CONITEC: National Committee for Health Technology Incorporation; C2H: Centre for Outcomes Research and Economic Evaluation for Health; DMC: Danish Medicines Consortium; HAS: French National Authority for Health; HIRA: Health Insurance Review and Assessment; ICER: Institute for Clinical and Economic Review; NCE: National Centre for Pharmacoeconomics; NHIA: National Health Insurance Administration; NHTSA: National Healthcare Security Administration; NoMA: Norwegian Medicines Agency; PBAC: Pharmaceutical Benefits Advisory Committee; TLR: targeted literature review; TLV: Swedish Dental and Pharmaceutical Benefits Agency.

### 2. Internal Takeda Survey

To supplement the TLR, a survey was conducted with 24 employees responsible for HTA submissions across 21 countries and 6 continents within Takeda, a global biopharmaceutical company. The survey focused on three main areas:

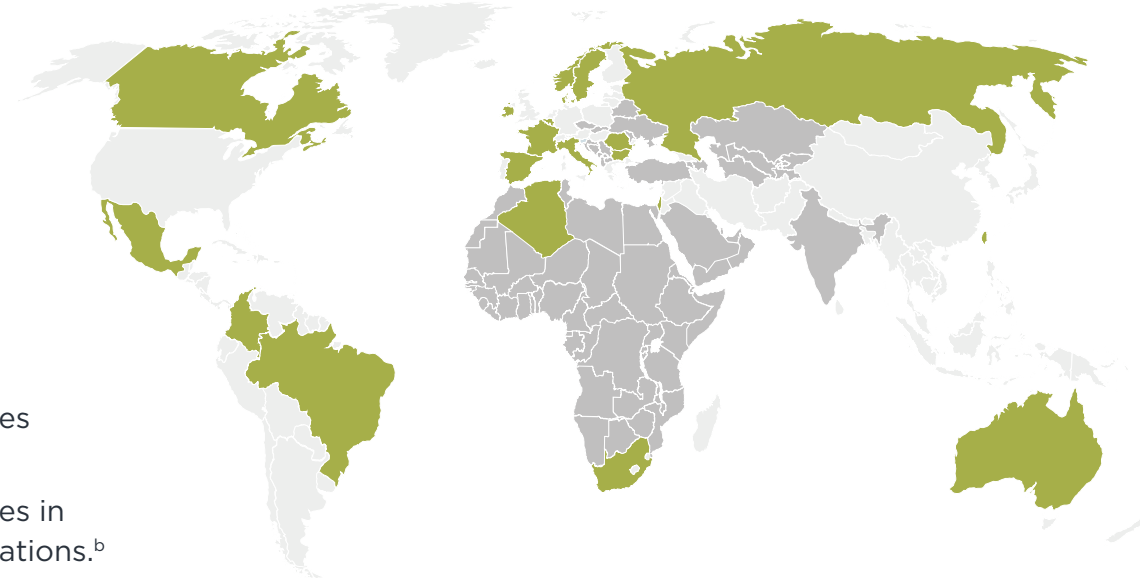
- The alignment between NICE guidelines and **methodological requirements**, and those from other HTA bodies.
- The influence of **reimbursement decisions** made by NICE on the reimbursement decisions made by other HTA bodies.
- The **efficiency** of developing HTA submissions for other HTA bodies, if developed before or after the development of a NICE submission.

#### Survey Respondents

- A range of markets responded to the survey.
- 20 respondents were responsible for access activities in a single country.
- Four respondents were responsible for access activities in multiple countries or regional/global remit.

#### Key:

- Respondents responsible for access activities in a single country.\*
- Respondents responsible for access activities in multiple countries or regional/global remit.



Footnote: \*The respondent who was responsible for access activities in South Africa was also responsible for access activities in Sub-Saharan Africa. The respondent who was responsible for activities in Eastern Europe (Eastern Europe includes Albania, Bosnia and Herzegovina, Bulgaria, Croatia, Estonia, Hungary, Kosovo, Latvia, Lithuania, Montenegro, North Macedonia, Romania, Serbia and Slovenia & Czech Republic) has not been highlighted on the map as the individual countries were not specified. Abbreviations: HTA: health technology assessment; NICE: National Institute for Health and Care Excellence; TLR: targeted literature review.

### 4. Analysis of HTA Processes and Methods Guides

The HTA processes and methods guides of four countries and ISPOR\* were analysed and compared to NICE:

- The methods review focused on guidelines including clinical evidence, use of clinical expert opinion, economic evaluations and RWE.

#### Canada, CADTH

- Including guidelines on:
  - Economic evaluations.
  - Clinical evidence.
  - Real-world evidence.

#### Brazil, CONITEC

- Including guidelines on:
  - Economic evaluations.
  - Systematic reviews and meta-analysis.

#### Norway, NoMA

- Including guidelines on:
  - Overall HTA submissions.

#### ISPOR

- Including guidelines on:
  - Economic evaluations.
  - Indirect treatment comparisons.
  - Real-world evidence.

#### Australia, PBAC

- Including guidelines on:
  - Overall HTA submissions.

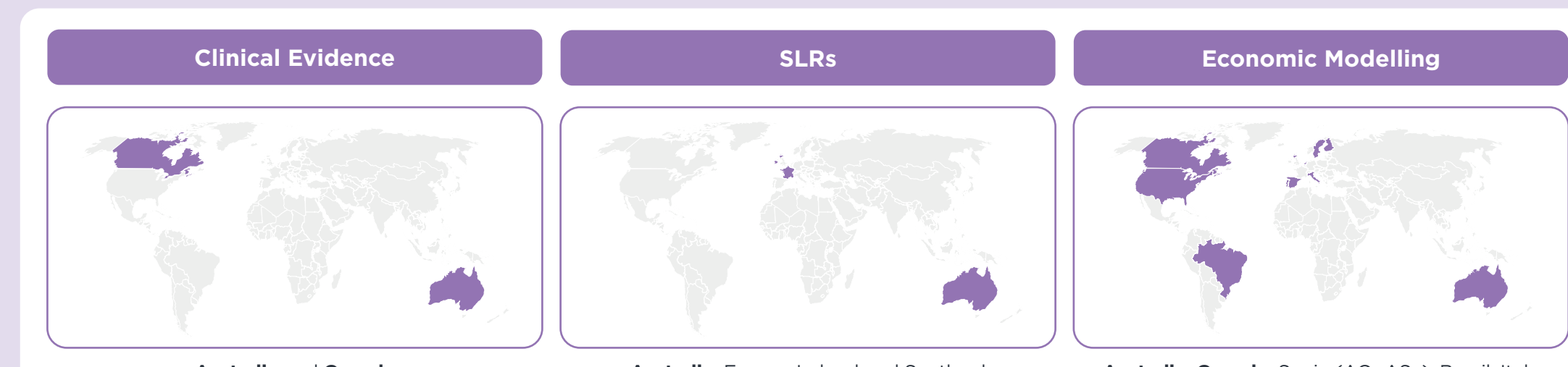
Footnote: \*For ISPOR, four specific guidelines were extracted which focused on clinical evidence synthesis, economic modelling, and RWE. ISPOR guidelines have a global influence so are not indicated on the map. Abbreviations: CADTH: Canadian Agency for Drugs and Technologies in Health; CONITEC: National Committee for Health Technology Incorporation; HTA: health technology assessment; ISPOR: The Professional Society for Health Economics Research; NICE: National Institute for Health and Care Excellence; NoMA: Norwegian Medicines Agency; PBAC: Pharmaceutical Benefits Advisory Committee; RWE: real-world evidence.

## Results

### 1. Targeted Literature Review

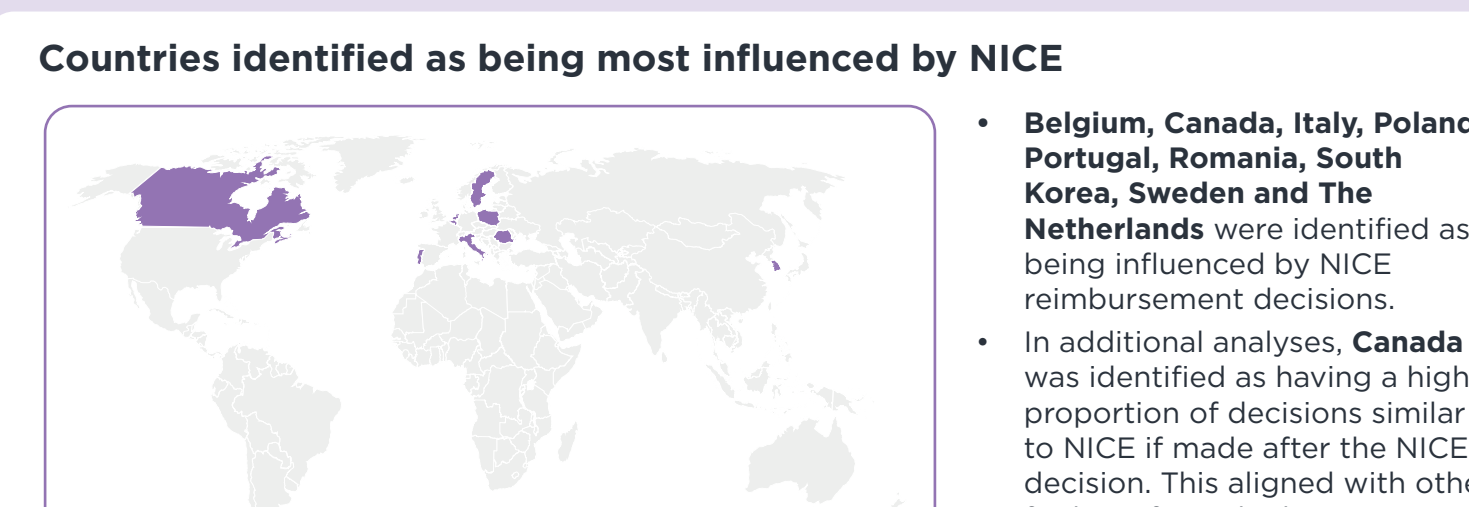
#### Methodological requirements, guidance and standards

Based on the literature identified, when all evaluated elements of an HTA submission were considered, Canada and Australia were most consistently aligned with the NICE requirements.



#### Reimbursement decisions

Six records identified that reimbursement decisions made by NICE do influence reimbursement decisions made by other countries.

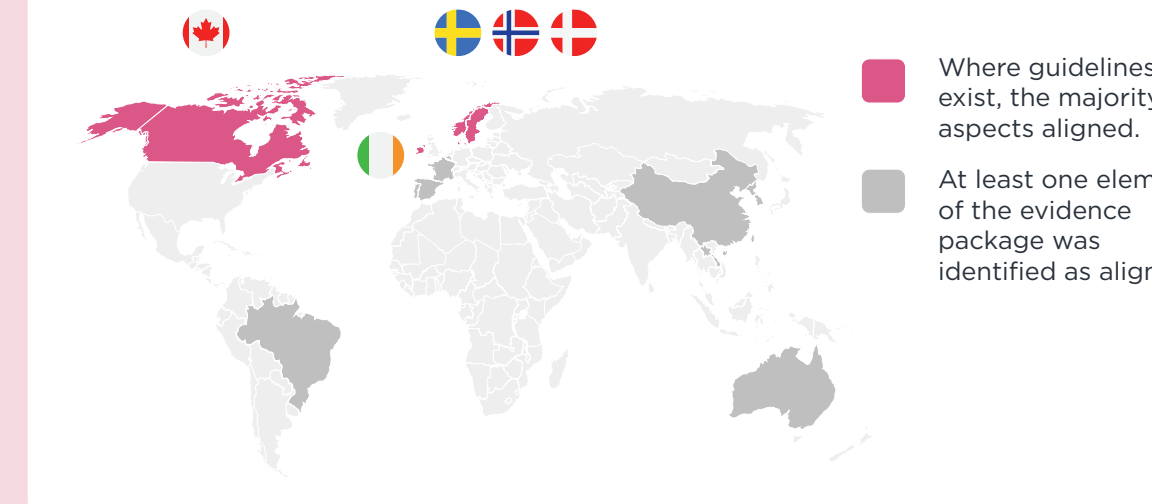


### 3. Internal Takeda Interviews

#### Methodological requirements, guidance and standards

Almost all interviewees commented that the NICE guidelines and guidelines for HTA in their market are **generally aligned**.

- A particularly high degree of alignment was identified for **Canada, Denmark, Norway, Sweden and Ireland**.

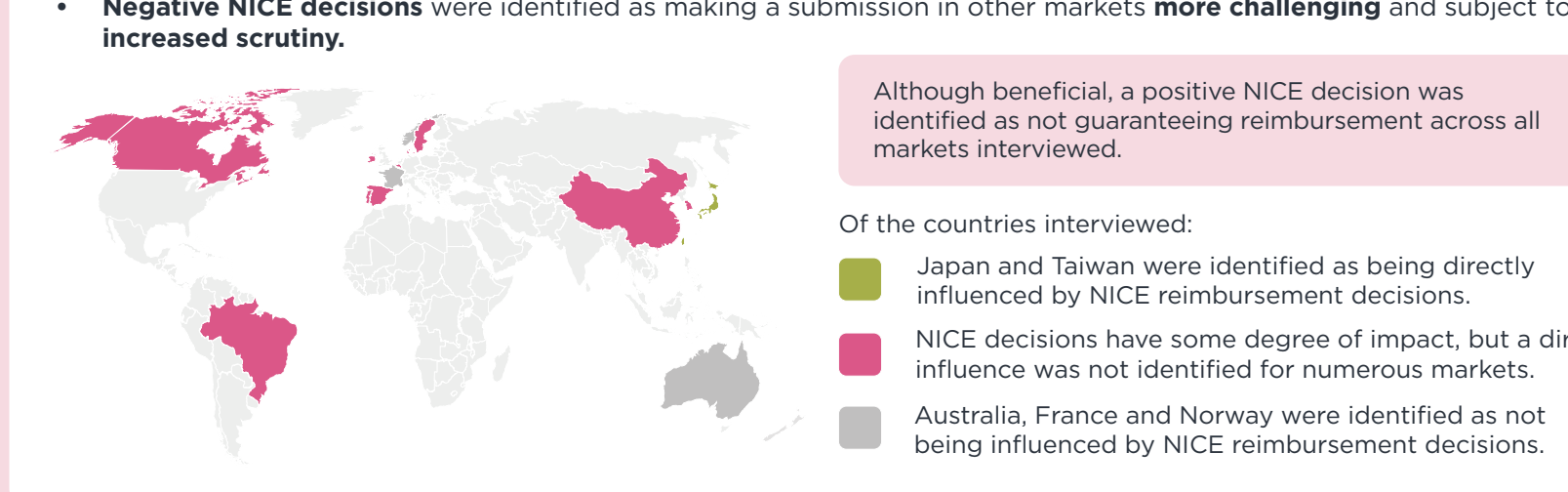


Abbreviations: HTA: health technology assessment; NICE: National Institute of Health and Care Excellence.

#### Reimbursement decisions

Almost all interviewees stated that NICE reimbursement decisions have **some degree of impact** on their market.

- Many interviewees highlighted that a **positive NICE decision is beneficial to some extent**; a positive reimbursement decision by NICE would typically be viewed as a 'good thing'.
- Negative NICE decisions** were identified as making a submission in other markets **more challenging** and subject to **increased scrutiny**.



Abbreviations: HTA: health technology assessment; NICE: National Institute of Health and Care Excellence.

### Additional considerations

- Based on the identified themes, many interviewees suggested that there were important efficiency gains when the NICE submission occurred prior to a submission in other markets.

### Learning from the NICE Evaluation

- Learning from the challenges and uncertainties raised allows important efficiency gains.
- This was highlighted by almost all interviewees, with explicit mention from **Australia, Brazil, Denmark, France, Ireland, South Korea, Brazil and Norway**.

### Submission Development

- Some interviewees noted that there are efficiency gains internally when their submission is developed after the NICE submission, due to adaptation of UK materials such as the submission dossier and SLRs.
- This was the case for **Canada, Denmark, Norway, South Korea, Taiwan, Brazil and Ireland**.

### Cost-Effectiveness Model Development

- In particular, adaptation of the Global/NICE cost-effectiveness model (rather than de novo model development) was identified as a key source of efficiency gains.
- However, almost all interviewees noted that some local adaptation of the Global/NICE cost-effectiveness model is required.

## Conclusion

#### Methodological Requirements

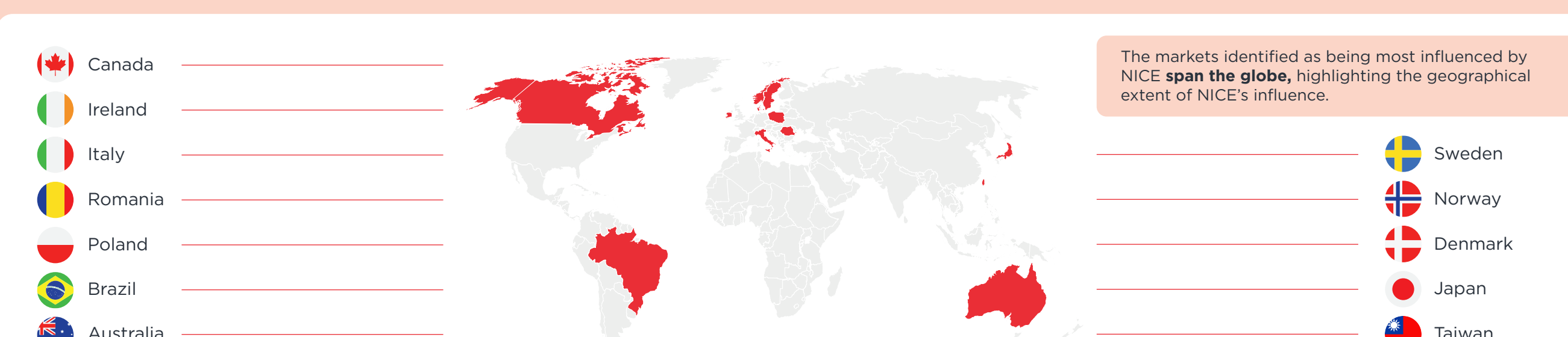
- Findings from the TLR, survey and interviews suggest general alignment between NICE methods, guidelines and requirements and those from other markets.
- This was validated by the analysis of methods guides for PBAC, CADTH, CONITEC, NoMA, and ISPOR.
- The greatest divergences from NICE guidelines were observed for economic evaluations. However, these differences were mostly related to the requirement for country-specific inputs, rather than substantial modelling changes.

#### Reimbursement Decisions

- Findings on reimbursement decisions were nuanced and varied; many markets suggested a degree of impact of decisions made by NICE, but ultimately other HTA bodies are autonomous.
- Negative decisions made by NICE were generally identified as more influential than positive decisions.
- This was largely due to uncertainties and challenges raised during the NICE evaluation being transparent and likely to be raised by other HTA bodies.
- However, reviewing the NICE evaluation of these challenges offers an important learning opportunity for other markets.

- NICE submissions also provide opportunities for other markets to experience **efficiency gains** when preparing their HTA submissions through:
  - The adaptation of materials from the NICE submission, such as economic models.
  - Learning from the challenges and criticisms raised during the NICE submission, and preparing for similar criticisms from their own HTA bodies.

Across all stages of this research, **NICE was identified as influencing other HTA bodies**. However, the extent of this influence, and specific countries identified as influenced, varied between project stages, and it was not possible to quantify the influence that NICE has globally. Markets identified as being most **influenced by NICE**, in terms of reimbursement decisions and alignment of methods, were:



Abbreviations: HTA: health technology assessment; NICE: National Institute for Health and Care Excellence.